National Judicial Academy

P-1142: North Zone-I: Regional Conference on Enhancing Excellence of the Judicial Institutions: Challenges & Opportunities

$1^{st} - 2^{na}$	Decem	ber,	2018
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Programme Coordinator	: Ms. Ankita Pandey and Mr. Krishna Sisodia, Faculty
No. of Participants	: 106
No. of forms received	: 83

I. OVERALL				
PROPOSITION	To a great extent	To some extent	Not at all	Remarks
a. The objective of the Program was clear to me	93.98	6.02	-	 45. Categorically clear 48. Yes 82. Incisive & powerful.
b. The subject matter of the program is useful and relevant to my work	92.77	7.23	-	45. Yes 48. Absolutely
c. Overall, I got benefited from attending this program	84.34	15.66	-	45. Great48. Yes82. Undoubtedly
d. I will use the new learning, skills, ideas and knowledge in my work	93.90	6.10	-	45. Naturally 48. Absolutely
e. Adequate time and opportunity was provided to participants to share experiences	87.95	9.64	2.41	45. Yes 48. Yes
	II.	KNOWLEDGE		
PROPOSITION	To a great extent	To some extent	Not at all	Remarks
The program provided	knowledge (or provided	links / references to kn	owledge) which is:	I
a. Useful to my work	91.25	8.75	-	48. Yes

b. Comprehensive (relevant case laws, national laws, leading text / articles / comments by jurists)	78.31 89.87	21.69	-	48. Yes 82. Apt and appropriate in all aspects. 48. Yes
c. Up to date	09.07	10.15	-	48. 188
d. Related to Constitutional Vision of Justice	90.36	9.64	-	48. Indeed
e. Related to international legal norms	53.75	41.25	5.00	48. Yes
	III. STRUCT	URE OF THE PRO	GRAM	
PROPOSITION	Good	Satisfactory	Unsatisfactory	Remarks
a. The structure and sequence of the program was logical	89.16	10.84	-	48. Yes
	s an adequate combinati	-	-	
(i) Group discussion cleared many doubts	70.89	27.85	1.27	48. Yes 55. The programme did not organize any group discussion because there was not any need to.
(ii) Case studies were relevant	73.33	25.33	1.33	48. Yes
(iii) Interactive sessions were fruitful	85.19	14.81	-	48. Yes
(iv) Audio Visual Aids were beneficial	60.81	36.49	2.70	48. Yes Indeed
	IV SESSI	ONS WISE VETTIN	NG .	
		Parameters		
Session	Discussions in indivi effectively o		The Session theme addressed by the R	
96991011	Effective and Useful	Satisfactory	Effective and Useful	Satisfactory
1	91.36	8.64	95.52	4.48
2	93.42	6.58	95.16	4.84
3	93.24	6.76	95.16	4.84

4	90.28	9.72	93.33	6.67
5	91.55	8.45	95.00	5.00
	V. PRO	GRAM MATERIALS	5	
PROPOSITION	To a great extent	To some extent	Not at all	Remarks
a. The Program material is useful and relevant	89.02	10.98	-	18. Covers every aspect related to topic.48. Yes
b. The content was updated. It reflected recent case laws/ current thinking/ research/ policy in the discussed area	91.46	7.32	1.22	48. Yes
c. The content was organized and easy to follow	89.02	10.98	-	18. Systematic.48. Yes
	VIII. GE	NERAL SUGGESTIC	DNS	
a. Three most importa		nt; Happiness; Confide	nce.	
learning achievement of this Programme	nts 2. Participant did no	ot comment.		
	3. Latest law; Information and communication technology; Interaction wit learned resource persons.			Interaction with
	4. To get involved a	& how to use constituti	on in day to day cour	t work.
	5. 1. Reasoned orde	er/judgement; 2. Integri	ty; 3. Public accounta	bility.
6. 1. Judges like good lawyers should not stop learning; 2. Justice requires wisd and one most have an aptitude for fair dispensation of justice; 3. Develop standard operating procedure for all types of cases.		•		
	7. Participant did no	ot comment.		
	8. 1. Experience sh justice.	aring; 2. Knowledge e	enrichment; 3. Consti	tutional vision of
	9. ICT- application;	Court management; In	nteraction discussion.	
	10. Very good prog	ramme.		
11. 1. Best practices; 2. Interaction with other col personality development; 3. Recognition of shortfalls b			leads to overall	
	12. 1. Keep peace a reading habits.	at work & remain focu	sed; 2. Use of techno	logy; 3. Rigorous
		gy in court manageme civil side; Time manag		on in every order

14. Constitutional vision of justice, Court and case management & use of
technology.
15. Participant did not comment.
16. Correlation between constitution and subordinate laws; Using information technology for better output; To be vigilant and pass reasoned orders.
17. 1. Improving court management technique; 2. Enhancing knowledge; 3. Knowing about challenges faced by use of new technology.
18. 1. Linking constitution with other laws; 2. Using reasoned order as a shield and be an active participative judge; 3. Improving court management technique.
19. 1. One should be an inquisitorial judge and every ambiguity be cleared before pronouncing judgement; 2. Reasoned order should be given while rendering justice; 3. Deciding matters in consonance with constitutional provisions.
20. 1. To be an open minded adjudicator. 2. Be dynamic in approach; 3. To not be a mechanical judge.
21. Participant did not comment.
22. 1. To be an open minded adjudicator; 2. Be dynamic in approach; 3. To not be a mechanical judge.
23. 1. Constitutional vision of justice; 2. Court management; 3. Relationship with different stake holders.
24. Participant did not comment.
25. Interactive; Addressed practical problems.
26. 1. Synergies with the overall constitutional provisions in the dispensation of justice.
27. 1. Court management; 2. ICT in court; 3. Constitutional vision to be taken in trial court.
28. 1. Sharing of experiences from other states; 2. Constitutional vision of justice;3. Use of information technology.
29. 1. Very interactive session amongst listeners also thereby widening our knowledge; 2. How computerization of Indian Judiciary began and its present state; Bottlenecks in disposal of cases and possible solutions.
30. 1. Very useful to enhance knowledge; 2. Interaction with officers from other states; 3. Understood practical problems and solutions of daily court work.
31. Use of ICT in courts; Effective communication with senior judges.
32. The programme was helpful to us in finding out what constitutional provisions form the backbone of all the acts and also the importance of sending back/remanding file back to the previous court.
33. 1. Interaction with the officers of other states; 2. Group discussion.

34. This programme taught us about how to deal with pendency of cases in courts. Also how to deal with the staff, Court and Case management and latest technology for this.
35. Knowing the constitutional value of justice; Knowing the use of information technology in courts; Court & case management.
36. 1. Constitutional aspects involved in administration of criminal justice especially regarding rights of an accused person; 2. Regarding court management;3. Benefits of information technology and its uses.
37. 1. Information and communication technology in courts- good for working speedily; 2. Communication between high court & district judiciary is much required.
38. 1. Importance of CIS software; 2. Constitutional vision of justice; 3. Importance of technology in our justice delivery system.
 39. Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: Building Synergies and Session 3: Revisiting Norms for Appellate Review: Consequence of Frequent and Excessive Appellate Interference. Session 4: Access to Justice: Information and Communication Technology in Courts and Session 5: Access to Justice: Court and Case Management.
40. Training programme should be minimum 7 days.
41. 1. The purpose of justice delivery system and constitutional rights during the course of trial; 2. The overall functioning and working in courts and use of technology in court management system; 3. Over all function of courts and use of information technology.
42. 1. Interaction; 2. Gaining experience; 3. NEO- Activism.
43. Participant did not comment.
44. Regarding infrastructure facilities, how to understand the social factor.
45. Programme imparted knowledge; Programme intrigued inner soul of profession; 3. Dynamism of knowledge.
46. 1. Disposal of cases on qualitative basis; 2. Use of information technology in courts; 3. Court & case management.
47. 1. Always write reasoned order; 2. To do the best with available resources taking into consideration the nature of job; 3. Use of technology to save time.
48. 1. Understanding issues and their solution from fellow officers from other state; 2. Communication with serving & retired judges of Hon'ble SC and HC.
49. Informative; Educational; Practical.
50. 1. Application of constitutional law; 2. Use of ICT; 3. Court management.
51. Very good.
52. 1. Programme has enlightened us and interaction with fellow officers has helped us a lot.

53. Court management; Applicability of constitutional provisions especially at the
time of granting bail.
54. How to manage the docket in court; Use of information & technology; Remanding the cases back to trial court (reasons thereof).
55. 1. Interaction with officers of other states; 2. Sensitization about digitalizing court; 3. Use of electronic evidence in court & its evaluation.
56. 1. The significance of constitutional values in deciding day-to-day matters; 2. The comparative paraphernalia of different states and how they have been working; The effort made in modernizing the entire judicial system.
57. The programme was enlightening and useful, there was lot to hear. It also sensitised us about our duties as judge.
58. The programme was highly informative and will certainly help us to improve our working as judicial officers.
59. 1. Learning is a continuous process; 2. Decide case in a neutral way as per wisdom & judicial ethics; 3. Time management.
60. Participant did not comment.
61. Use of constitution in working of subordinate courts; Use of computer and technology in court functioning which is the need of present.
62. Constitutional vison of justice; Court and case management.
63. Constitutional provisions governing disposal/decision of civil courts & criminal cases; Use of ICT in justice delivery system; Practical experiences discussed by judicial officers of different states.
64. 1. At the time of dispensation of justice keeping goal of constitution in mind;2. Do the work fearlessly and with reasoned order; 3. Use of information and communication technology is useful in our day to day work.
65. Constitutional vision of every case; Interactive discussion was at its best; Court management/distribution of cases.
66. Views of higher courts known. Interaction with different state's officers; 3. The methods of fast disposal.
67. 1. At the time of dispensation of justice, the goals of the constitution must be kept in mind. 2. Order/judgment is to be reasoned one; 3. ICT very useful in our functioning.
68. Participant did not comment.
69. Generation of constitutional vison in justice dispensation system; Use of ICT in access to justice for common public; Problems arising out of frequent & excessive interference by appellate courts.
70. How to apply constitutional provisions while deciding cases. Speedy justice, court management.

 71. 1. Got acquainted with the modafilies to be adopted for redressal of genuine grievances of litigants; 2. How to achieve legal knowledge; 3. Take advantage of technology. 72. 1. Constitutional vision of justice & its application; 2. Use of technology in court work; 3. Sharing of experiences among brother judges of other states. 73. Group discussion; Presentation by participants would be a better method to ensure participation. 74. More and more such training programme monitoring of work done; Individual target achieved and reasons for not achieving targets. 75. 1. I. cleared the view about the concept of writing judgements; 2. Information technology in court; 3. Electronic evidence. 76. 1. Interaction with participants of other states; 2. How to manage courts by use of e-courts. 77. 1. While dealing with case a judge must keep in mind that it is the last course; 3. Use of ICT in courts. 78. 1. We should never stop learning new things; 2. Develop procedure for all types of cases; 3. One should have aptitude for fair dispensation of justice. 79. Ice breaking among judicial officers from different states; 2. Constitutional vison of trials and; Justice dispensation system. 80. Participant did not comment. 81. Learnt about use of constitution in trial law; Use of technology in speedy disposal of cases and about court management. 82. Participant did not comment. 83. 1. Constitutional vision of justice led me to think that it is imperative part of work being done on daily bases; 2. Interaction helps in overall development. 3. Presentation materials. b. Which part of the Programme did you find most useful and the to prose were useful to upgrade our knowledge especially the topic regarding information and communication technology in courts for enhancing the judicial work. 4. It was complete package. 5. Constitutional vision of justice. 6. Session 1: Constitutional Vi		
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8. Use of IT in judiciary/courts.		7. Participant did not comment.
		8. Use of IT in judiciary/courts.

 9. ICT- presentation by Justice Sanjeev Sachdeva. 10. All. 11. Participant did not comment. 12. Technology use- e-court & their benefits. 	
11. Participant did not comment.	
$1 / 1econology$ use- e-court α their benefits	
13. All	
14. Court & case management.	
15. The interactive sessions give a good comparative analysis of work in d	ifferent
states and the ways to handle them.	merent
16. Constitutional vision; district and high court synergy; appellate jurisdi	ction.
17. Access to justice: Information & communication technology in courts it most interesting because these are the challenges being faced by courts)	-
18. Interactions during sessions helped to know the problems, difficultied by learned judges in other state. Also, helped in enhancing knowledge their experiences.	
19. Opportunity given by the Ld. Dignitaries to interact during the session come up with grievances especially the stress of unit completion. The line law with constitution was another useful part of the programme.	
20. The opening session imparted valuable inputs about constitutional v justice delivery system.	ision in
21. Lecture of NJA Director.	
22. The opening session imparted valuable inputs about imbibing constitution vision in justice delivery system.	tutional
23. Whole of the programme.	
24. Interactive sessions.	
25. Participant did not comment.	
26. ICT; Constitutional vision.	
27. All sessions were very useful.	
28. Use of ICT in judiciary.	
29. Participant did not comment.	
30. All	
31. All modules are very effective.	
32. Use of ICT to deal with pendency.	
33. All parts of the programme are most useful for us.	
34. Technology class on computer was good for learning skills.	
35. Case and court management.	

36. Court management, use of information technology in justice delivery system and it's benefits.
37. Information technology session is most useful for reducing pendency.
38. All the sessions of training were useful & interactive.
39. Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: Building Synergies and Session 3: Revisiting Norms for Appellate Review: Consequence of Frequent and Excessive Appellate Interference.
40. All the sessions were most useful because they improve our work.
41. All the parts of the programme were useful as it helps in making the officer in know of legal provisions and helps in providing efficient justice delivery system.
42. Session 3: Revisiting Norms for Appellate Review: consequence of Frequent and Excessive Appellate Interference – because of brilliant views expressed by respected Director, NJA.
43. Participant did not comment.
44. Programme is very fruitful.
45. Interactive session.
46. All
47. Participant did not comment.
48. Co-ordination and building synergies between high court & district judiciary and ICT session and dynamic vision of the courts shown to us will make us a dynamic judge.
49. The entire session was very helpful and informative.
50. Session 1: Constitutional Vision of Justice; Session 4: Access to Justice: Information and Communication Technology in courts and Session 5: Access to Justice: Court and Case Management.
51. The constitutional vision.
52. Whole programme was useful. Program had enlightened us about various aspects of laws and ethics.
53. Sharing of experiences by judicial officers from different states.
54. Court & case management; It will help in tackling docket of cases more effectively and ensure quick disposal of cases.
55. Information and communication technology in courts. Need of the hour.
56. The role of ICT in judiciary. It has been quite an inspiration to know how many efforts are being put up.
57. All the sessions.
58. All the sessions were quite useful and enlightening.

59. Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: Building Synergies- were most useful for the participants. However, session 3 was pertaining to higher judicial service officers.
60. Participant did not comment.
61. Entire programme.
62. All programme.
63. All
64. Session 3: Revisiting Norms for Appellate Review: consequence of Frequent and Excessive Appellate Interference – because I have learnt that at the time of delivering judgement/orders don't keep in mind that superior courts will correct the error.
65. Constitutional vision of justice of each and every case made me learn how to handle cases to achieve aims of constitution.
66. <i>Session 2: High Court and District Judiciary: Building Synergies-</i> this issue is concerned with our daily problems.
67. Session 3: Revisiting Norms for Appellate Review: consequence of Frequent and Excessive Appellate Interference – because I have learnt that at the time of delivery of judgement/order, officer should not keep in mind that superior courts will remove the errors.
68. Participant did not comment.
69. Information & communication technology in courts-because it is the need of present hour, judiciary needs advanced technology rather than bullock cart system through which our judiciary is working.
70. Session 2: High Court and District Judiciary: Building Synergies.
71. Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: Building Synergies.
72. Use of technology in courts.
73. Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: Building Synergies.
74. Session 4: Access to Justice: Information and Communication Technology in courts and Session 5: Access to Justice: Court and Case Management.
75. Court management.
76. Court management and ICT.
77. Court management and ICT.
78. Session 1: Constitutional Vision of Justice – is useful.
79. Interactive sessions because officers were given opportunity to tell their grievances if any or give suggestions for enhancing justice dispensation system.

	80. The whole programme was useful as same would help in the daily practices
	of the court.
	81. Use of technology; <i>Session 4:</i> Access to Justice: Information and Communication Technology in courts and Session 5: Access to Justice: Court and Case Management.
	82. Constitutional vision of justice.
	83. Court and case management.
c. Which part of the Programme did you	1. None.
	2. Participant did not comment.
find least useful and why	3. Participant did not comment.
wity	4. None.
	5. Docket management i.e. All parts are very useful.
	6. All parts were very useful.
	7. Participant did not comment.
	8. Participant did not comment.
	9. None.
	10. None.
	11. Participant did not comment.
	12. None.
	13. None.
	14. All were useful.
	15. Participant did not comment.
	16. Participant did not comment.
	17. Revisiting norms on appellate review (The session was of less time period and was less interactive).
	18. None. All the sessions acquainted me with few new facts.
	19. None. Every part of the programme was useful and enhanced my knowledge.
	20. I felt that each part has something important to teach.
	21. Participant did not comment.
	22. I felt that each part had something important to teach. Gained insights from each session.
	23. Participant did not comment.
	24. Participant did not comment.
	25. Participant did not comment.
	26. Participant did not comment.
	27. NA
	27. INA

28. Participant did not comment.
29. Participant did not comment.
30. None.
31. None.
32. Participant did not comment.
33. No part is of least importance, All parts of the programme are very important for the judges.
34. Participant did not comment.
35. Participant did not comment.
36. Participant did not comment.
37. All session are good for achievement of better knowledge.
38. Participant did not comment.
39. Session 5: Access to Justice: Court and Case Management.
40. None.
41. Participant did not comment.
42. Every part was useful.
43. Participant did not comment.
44. Participant did not comment.
45. Tea break and lunch.
46. Nil
47. Participant did not comment.
48. Participant did not comment.
49. None.
50. Nil
51. Not any.
52. Every part of programme was equally useful.
53. Participant did not comment.
54. Nil
55. Revisiting norms for appellate review and consequences of frequent and excessive appellate interference.
56. None. Infact every part of the programme was meticulously planned and has been useful in its own way in broadening our vision.
57. Nothing.
58. All sessions were quite useful. NA.

	59. All sessions were useful.
	60. Participant did not comment.
	61. No one.
	62. Nil
	63. Nil
	64. NA
	65. Court manager. Not worthy for our courts system. Extensive programme for their desired work to be taken up. Administrative work can be given.
	66. None. Every session has its value.
	67. NA
	68. Participant did not comment.
	69. Participant did not comment.
	70. None, every part of programme was very good.
	71. Participant did not comment.
	72. Nil
	73. Participant did not comment.
	74. Nil
	75. Nil
	76. Nil
	77. Participant did not comment.
	78. All parts were useful.
	79. Nil
	80. Participant did not comment.
	81. Each session was quite useful.
	82. None.
	83. Participant did not comment.
d. Kindly make any	1. All the programme was flawless. Kudos to the entire team.
suggestions you may	2. Participant did not comment.
have on how NJA may serve you better and make its programmes more effective	3. Participant did not comment.
	4. Participant did not comment.
	5. 1. Periodical training programme; 2. Personal problem of judicial officer be focused upon & solution should be found.
	6. Such conference should be held from time to time.
	7. Participant did not comment.

8. Longer duration of conferences, more group discussion & supply of study material/information/shared/discussed.
9. No suggestion.
10. None.
11. The programme was overall good.
12. Please provide water to participants.
13. Participant did not comment.
14. None as such.
15. Participant did not comment.
16. Participant did not comment.
17. Kindly arrange the conference for 4-5 days so that extensive knowledge could be provided.
18. Allowing/letting persons from lower judiciary to be resource persons so that the experiences of the lower judiciary officers could be brought forth.
19. The period of this conference can be extended to 3-4 days.
20. I am quite satisfied with the current progress in training organized.
21. Participant did not comment.
22. I am quite satisfied with the way the current programme was organized
23. Participant did not comment.
24. Participant did not comment.
25. Participant did not comment.
26. Feedback/ previous consultation with state academies for better preparation of training modules.
27. Hon'ble Director, NJA Hon'ble Mr. Justice G. Raghuram is requested to take at least one full session as his lordship's knowledge, language and erudite elocution is wonderful.
28. Smaller courts, group discussion and presentation in one session of the course.
29. One session may be given for interaction between Hon'ble High Court Judges and district court judges of a particular state/union and their points on various administrative aspects can be shared with other judges for sharing & learning purposes of other judges.
30. Participant did not comment.
31. Satisfied with all components of the programme.
32. Would be grateful if more workdays are arranged for latest information being used in Delhi and nearby states so that it can be easily adopted by other states.
33. Participant did not comment.

34. Better information is given. Easy learning.
35. Participant did not comment.
36. Participant did not comment.
37. Training programme for e-court technology for judicial officers irrespective of post at district judiciary.
38. Participant did not comment.
39. Participant did not comment.
40. Participant did not comment.
41. More such training programme be conducted so that the officers are acquainted with the latest technology & its uses in the court.
42. Length of programme should be increased.
43. Participant did not comment.
44. Some points must be discussed like mechanism, impact of media and public participation.
45. No need.
46. NJA must conduct more conferences so that the judicial officers will get an opportunity to get guidance from various resource persons and will get to interact with judicial officers of other states.
47. Preparation and supply of standard operating procedures for cases concerning domestic violence etc.
48. None.
49. None.
50. Participant did not comment.
51. Next in Srinagar.
52. Such programme should be held regularly.
53. Practical aspects must be discussed rather than theoretical aspects. Difficulties in different states in implementation of certain basic principles of law must be discussed so that they may be reduced.
54. Participant did not comment.
55. Conferences should be held with some practical discussions and sessions to make learnings more effective.
56. I have been writing always that the programme should be of a week. At least from Monday to Saturday. It takes a moment to get into the mindset of learning through conferences. One and a half day programme is too short.
57. Due to increase in cyber-crimes there should be a conference on cyber laws.
58. The topics like cyber laws, electronic evidence and stress management may be taken up in future conferences.

59. Kindly take suggestions from the officers across the country so that the problems of officers can be satisfied on academic as well as on administrative side.
60. Participant did not comment.
61. There are some grey areas in law on which there is no direct precedent of Supreme Court like section 325 Cr.P.C, adverse possession etc. These areas must be identified and dealt with.
62. Participant did not comment.
63. Participant did not comment.
64. NJA is doing good.
65. How to lower our work pressure so that we can function move efficiently and be able to apply our judicial mind.
66. NJA should seek input from the state high court/district court on proposed topics of conference and then provide solutions by dignitaries on the same.
67. NJA is doing good.
68. Participant did not comment.
69. Almost no time was given to participants to interact with each other which is one of the purposes of organizing regional conferences.
70. It is suggested that more learning is required on the point how to give more & more disposal while keeping regular court hours.
71. Resource persons from different fields be invited to deliver their deliberations on the topics beneficial to the participants.
72. 1. These programmes enrich our knowledge and arm us with new techniques for court working; 2. So more & more program be conducted and officers of one state be sent to other state for few days to share & acquire experience; 3. NJA must send pen drives, CDs of every programme to non-participants throughout the country.
73. More study material; Training of faculty of judicial academies; Better coordination with other judicial academies.
74. Every officer should be given opportunity to interact and visit NJA.
75. The participants from each state be given opportunity to express their views on particular topic for at least 2 minutes then the resource person will deliberate upon it and give their valuable suggestion. Lastly the final outcome of that deliberation will be provided to the participants. By way of this practice the program will definitely become more effective and useful.
76. The material may be given to participants beforehand and suggestions may be invited from participants and then only deliberations be made.
77. The conference be organized on regular basis for imparting knowledge to judicial officers.

83. Participant did not comment.
82. Participant did not comment.
81. Try arranging conferences on use of technology in disposal of cases.
80. Participant did not comment.
79. Training period should be enhanced to at least one week. Thank you.
78. Such conference should be held from time to time.